	. times of the contract of the traction					
	ated UTSU + Student Commons Operating Budget					
May 1, 2021 - April 30, 20	2022					
	Cost Centre		2020/2021 Preliminary Budget	2021/2022 Preliminary Budget	2021/2022 Operating Budget	
REVENUE						
LEVIES	Student Levies					
	Membership Fee	\$	1,491,000.00	\$ 1,640,000.00	\$ 1,640,000.00	Summer + Fall + Winter Student Fees (\$20.03/student)
	Restricted Student Life Levies					
	Student Aid	\$	81,200.00	\$ 152,000.00	\$ 152,000.00	Supports the UTSU's Student Aid Program
	Accessibility Resources	\$	35,000.00	\$ 38,000.00	\$ 38,000.00	Funding to support students and student group initiatives and accomodation needs
	Food Security	\$	10,500.00	\$ 12,000.00	\$ 12,000.00	Used to support the Food Bank and UTSU's Got You
	Dollars for Daycare	\$	35,000.00	\$ 38,000.00	\$ 38,000.00	Supports Daycare and Family Programming
	Orientation	\$	35,000.00	\$ 38,000.00	\$ 38,000.00	Paid by all students; used to support Orientation 2021
	Student Refugee Program (WUSC)	\$	57,000.00	\$ 57,760.00	\$ 57,760.00	Support's the UTSU's SRP Program
	Plan International	\$	3,500.00	\$ 3,800.00	\$ 3,800.00	The UTSU donates this money to support education initaitives in developing economies
OTHER	Grants and Funding					
	Government Grants	\$	-	\$ -	\$ -	
	Corporate Grants	\$	100,000.00	\$ 50,000.00	\$ 50,000.00	
	Charitable Grants	\$	-	\$ 15,000.00	\$ 15,000.00	Student Refugee Program and Food Programming Sponsorships.
	Revenues from External Organizations					
	Sponsorship & Fees	\$	-	\$ -	\$ -	
	Corporate Sponsorship	\$	-	\$ 15,000.00	\$ 14,500.00	Brought in through Orientation.
	University Sponsorship	\$	-	\$ 10,000.00	\$ 10,000.00	Brought in through Orientation.
	Program Revenues					
	Donations	\$	2,500.00	\$ -	\$ -	General donations, unsolicited. We do not anticipate donations for the 2021-2022 year.
	Sales	\$	15,000.00	\$ -	\$ -	
	Printing	\$	2,500.00	\$ -	\$ -	UTSU Printing Service Revenue
	Special Events	\$	-	\$ -	\$ -	Anticipating no revenue being made due to COVID-19. Cost recovery item.
	Program Fees	\$	-	\$ -	\$ -	
	Other Revenues					
	Student Commons: Rent	\$	-	\$ -	\$ 54,388.00	Rent will be collected once the Student Commons tenants officially move into the building - anticipated within the next year.
	Interest and Investment Income	\$	140,000.00			income generated from investements. Used for organizational development, team building, and professional fees associated with these controls are the controls of the control of the contro
	Wellness Fund	\$	-	\$ 100,000.00	\$ 100,000.00	
	Health & Dental Admin Fund	\$	400,000.00			Annual Health & Dental Administration Fee
	Student Commons Fund	\$	600,000.00	\$ 600,000.00	\$ 600,000.00	The Student Commons Reserve Account will be set up with the opening of the building - can be used for any unexpected expenses.
TOTAL REVENUE		\$	3,008,200.00	\$ 3,274,560.00	\$ 3,283,448.00	
EXPENSES						
PERSONNEL	Salaries & Compensation					
	Executive Officers	\$	200,000.00			Executives compensated at a rate of \$19.48/hour (\$19.00, adjusted for CPI-Toronto)
	Executive Assistants	\$	103,040.00	\$ 100,000.00		Executive Assistants compensated at a rate of $\$16.00$ /hour and $\$18.00$ /hour for Chief Assistants (with COLA adjustment)
	Student Staff (UTSU+SC)	\$	150,000.00			Student staff complement to the UTSU and Student Commons
	Full Time Staff (UTSU+SC)	\$	1,100,000.00	\$ 1,200,000.00	\$ 1,200,000.00	Full time staff complement to the UTSU and Student Commons
	Mandatory Employment Related Costs & Payroll Taxes					
	Employment Insurance	\$	25,000.00	· · · · · · · · · · · · · · · · · · ·		
	Canadian Pension Plan	\$	55,000.00			
	Employer Health Tax	\$	20,000.00			
	Workplace Safety & Insurance Board of Ontario	\$	10,000.00	\$ 4,494.46	\$ 4,494.46	
	Taxable and Non-Taxable Benefits					
		\$	90,000.00			Health, Dental and Employee Assistance Program (EAP) Benefit for full time staff.
	Taxable and Non-Taxable Benefits Health & Dental Benefits Telephone & Transportation	\$	15,000.00	\$ 12,000.00	\$ 12,000.00	Accomodations being made for staff and executives as result of working from home.
	Taxable and Non-Taxable Benefits Health & Dental Benefits Telephone & Transportation Wellness Benefit	\$	15,000.00 5,500.00	\$ 12,000.00 \$ 8,500.00	\$ 12,000.00 \$ 8,500.00	Accomodations being made for staff and executives as result of working from home. Assumes \$450/staff - expanded with increase in staff due to Student Commons
	Taxable and Non-Taxable Benefits Health & Dental Benefits Telephone & Transportation Wellness Benefit RRSP	\$ \$	15,000.00 5,500.00 55,000.00	\$ 12,000.00 \$ 8,500.00 \$ 70,000.00	\$ 12,000.00 \$ 8,500.00 \$ 70,000.00	Accomodations being made for staff and executives as result of working from home. Assumes \$450/staff - expanded with increase in staff due to Student Commons Staff Retirement Contribution - standard practice
	Taxable and Non-Taxable Benefits Health & Dental Benefits Telephone & Transportation Wellness Benefit	\$	15,000.00 5,500.00	\$ 12,000.00 \$ 8,500.00 \$ 70,000.00	\$ 12,000.00 \$ 8,500.00 \$ 70,000.00	Accomodations being made for staff and executives as result of working from home. Assumes \$450/staff - expanded with increase in staff due to Student Commons

53	Staff Recruitment	\$	10,000.00	¢	5,000.00	¢	5,000.00	
54	Human Resources, Learning, & Development	\$	20,000.00			\$		Encompasses the UTSU Human Resources Emergency Fund and Learning/Development Funding.
55	Professional Development	\$	11,000.00		19,740.00	-		Expanding due to expanded staff complement with opening of Student Commons
56	Travel & Meetings	φ	11,000.00	φ	15,740.00	φ	15,740.00	Expanding due to expanded stan complement with opening of student commons
57	Conferences & Meetings	\$	7,500.00	¢	5,000.00	¢	6,000,00	Conference attendance for professional development.
58	Travel, Meals & Accommodations	\$	7,500.00		5,000.00			Conference attendance for professional development.
59	Other Compensation Costs	Ф	7,500.00	Ф	5,000.00	Ф	5,000.00	Conference accerdance for professional development.
60	Payroll & HR Processing Fees	\$	7.500.00	¢	10.000.00	¢	10,000,00	Ceridian Payroll System
61	TOTAL PERSONNEL		1,910,040.00		080.337.13		2,091,337.13	Certulan Payron system
62 FACILITIES	Facilities	P	1,910,040.00	φ Z ₁ 0	000,337.13	P 2	2,091,337.13	
63 FACILITIES	Property & Liability Insurance	\$	35,000.00	¢.	30,000.00	¢	70,000,00	Annual Fee - General Liability Insurance
64	Facility and Grounds Maintenance & Repairs	\$	5,000.00		40,000.00			Caretaking and facilities maintenance costs - expanding with opening of Student Commons
65	Moving Costs	\$	7,500.00		10,000.00			Moving costs experienced with transition to Student Commons
66		\$	7,500.00			\$		
67	IT and Equipment Costs				15,000.00			Encompasses all IT and Equipment costs.
68	Internet & Telephone Equipment & Service	\$	7,500.00		15,000.00		-	Item collapsed into "IT and Equipment Costs"
	Equipment Rental/Lease & Maintenance	Þ	15,000.00	Þ	15,000.00	3	-	Item collapsed into "IT and Equipment Costs"
69	Capital Expenditures		35.000.00	A	35.000.00		35.000.00	
70	IT Hardware & Software	\$	15,000.00		15,000.00		15,000.00	
71	Furniture & Equipment	\$	10,000.00		20,000.00			Furnitute and Equipment for the new Student Commons
72	Depreciation & Amortization	\$	20,000.00		20,000.00		20,000.00	
73	TOTAL FACILITIES	\$	115,000.00	\$ 10	65,000.00	\$ 2	245,000.00	
74 OPERATIONS	Office & Administration							
75	Office Stationery and Supplies	\$	10,000.00		6,000.00			Office supplies for new Student Commons UTSU Offices.
76	Printing	\$	6,000.00		6,000.00			Printing costs
77	Postage and Courier	\$	750.00		1,500.00			Greatly reduced due to COVID-19.
78	Membership Dues & Subscriptions	\$	8,500.00		2,500.00			All subscriptions accounted for in this line - reduced in 2021-2022 as most IT-related susbcriptions have been moved.
79	Bank & Finance Processing Charges	\$	14,000.00		18,000.00		18,000.00	Costs of banking transactions - monthly/annual fees for bank accounts and credit accounts.
80	Other	\$	2,500.00	\$	-	\$	-	
81	Professional Fees							
82	Accounting & Audit	\$	25,000.00		45,000.00			Annual Audit and BDO
83	HR & Legal	\$	75,000.00		50,000.00			Collective Bargaining (Approximately 3 years) + Student Commons
84	Translation & Interpretation	\$	5,000.00		10,000.00			Interpretation costs to be sourced from the Accessibility Reserve Fund.
85	IT	\$	10,000.00		15,000.00			Item collapsed into "IT and Equipment Costs"
86	Planning & Facilitation: Communications	\$	40,000.00			\$	-	
87	Program & Business Development	\$	35,000.00		75,000.00		-	
88	Governance & Strategic Planning	\$	20,000.00	\$	10,000.00	\$	30,000.00	Development of UTSU and Student Commons Governance Frameworks & Strategic Planning
89	Governance & Board of Directors							
90	D&O Insurance	\$	-		15,000.00		15,000.00	Director's and Officers Liability Insurance.
91	Annual Report	\$	-	\$	2,500.00		-	
92	BOD & Committee Meetings	\$	5,000.00		7,500.00			Costs associated with Board and Committee meetings.
93	BOD Development, Training & Retreats	\$	20,000.00		2,500.00			Board of Directors Professional Development & Training Programming.
94	First Year Council	\$		\$	3,000.00			Funding to support the UTSU's First Year Council. In 2020-2021, allocation was made under Committee Initiatives
95	Committee Initiatives	\$	20,000.00		19,500.00			Funding to support UTSU's Committes, Executives, and Directors
96	Elections	\$	20,000.00		20,000.00			Cost of Simply Voting twice
97	TOTAL OPERATIONS	\$	316,750.00	\$ 30	09,000.00	\$ 2	231,500.00	
98 PROGRAMS & SERVICES	Outreach & Engagement							
99	Website Development and Hosting	\$	25,000.00		25,000.00			Writing support for webpages and materials, and a potential app/widget development related to Student Commons services.
100	Social Media Development & Hosting	\$	2,500.00		2,500.00			Anticipated social media promotion costs
101	Design & Promotions	\$	10,000.00		20,000.00			Production costs for Student Commons signage.
102	Events	\$	160,000.00		120,000.00			Orientation and Student Life events for the year
103	Hospitality	\$	2,500.00	\$	2,500.00	\$	2,500.00	Board and Volunteer Recognition Program
104	Student Group and Clubs Programming							
105	Student Group Funding	\$	140,000.00		120,000.00			Funding to support student groups and clubs
106	EngSoc Associate Membership Agreement	\$	95,000.00					Small difference owing from EngSoc attributable to next year.
107	Club Resource Bank	\$	2,500.00	\$	2,500.00	\$	5,000.00	Planned expansion of the Clubs Resources Bank with the opening of the Student Commons.
108	Programs & Services							
109	Supplies & Materials	\$	2,500.00	\$	2,500.00	\$	2,500.00	Programs related supplies .

110	Student Aid Program	\$ 81,200.00	\$ 162,000.00	\$ 180,000.00	Restricted amount dedicated to Student Aid, \$2,000 reserved for overhead costs associated with operating the program
111	Room and Equipment Rental	\$ 4,000.00	\$ -	\$ -	No anticipated costs due to Student Commons
112	Participant Costs (eg Food, Materials)	\$ 2,500.00	\$ 2,000.00	\$ 2,000.00	Cost associated with delivering UTSU Programs.
113	Barrier Reduction	\$ 35,000.00	\$ 7,500.00	\$ 7,500.00	Includes the difference between the true amount of an event/fee and incentivization.
114	Discounted Inventory	\$ 5,000.00	\$ -	\$ 7,000.00	Ticket sales and other products.
115	Food Insecurity Programming	\$ 10,000.00	\$ 15,000.00	\$ 15,000.00	Food Bank, UTSU's Got You, and other programming to help fight food insecurity
116	Volunteer Program	\$ 5,000.00	\$ 7,500.00	\$ 7,500.00	Volunteer Development Program
117	Student Refugee Program	\$ 57,000.00	\$ 57,760.00	\$ 57,760.00	Sponsoring five students with living supports and programming. All SRP students are offered an oportunity to join the P&S team.
118	Learning Disability Grant	\$ -	\$ -	\$ 10,000.00	New pilot program to support students financially with the cost of learning disability assessments
119	Library	\$ 1,000.00	\$ 1,000.00	\$ -	
120	TOTAL PROGRAMS AND SERVICES	\$ 640,700.00	\$ 642,760.00	\$ 679,260.00	
121					
122 TOTAL EXPENSES		\$ 2,982,490.00	\$ 3,197,097.13	\$ 3,247,097.13	
123					
124 SURPLUS (DEFICIT)		\$ 25,710.00	\$ 77,462.87	\$ 36,350.87	